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Overview of the Komplett Group

The largest Nordic online-first electronics retailer

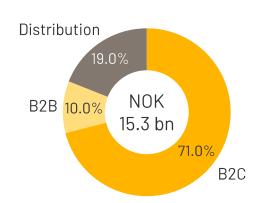
A diversified multi-segment business model

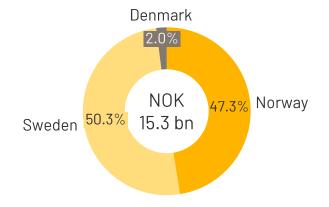
Introduced ecommerce to the Norwegian market in 1996 Five well-known brands that cater to customers across the B2C, B2B, and Distribution segments

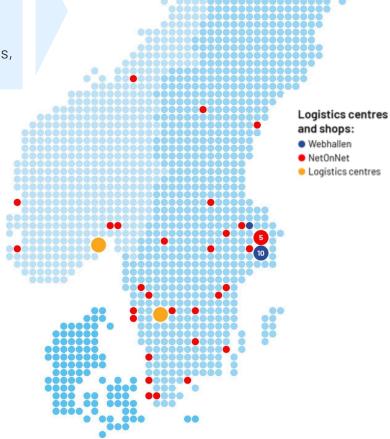
Commercial, tech and cost advantages through shared functions and capabilities Online-first supported by 34 self-service warehouse shops 12 small-box stores Supported by strategically located warehouses in Sandefjord, Norway and Borås, Sweden

Revenues by segment

Revenues by country









Note: Revenues FY 2024

Overview of the Komplett Group

A multi-segment family of online-first brands

Portfolio of strong Nordic retail brands











The **gaming destination** with an engaged and loyal community

The **low-price challenger**with convenient
omnichannel offering

The **pure play online** electronics specialist with expert authority

The simple and secure IT service partner for B2B

Large-scale distribution for resellers and big entities

B2C NOK 10.9 bn

B2B NOK 1.6 bn Distribution NOK 2.9 bn

Common brand traits

✓ High customer satisfaction

✓ Fast and convenient delivery

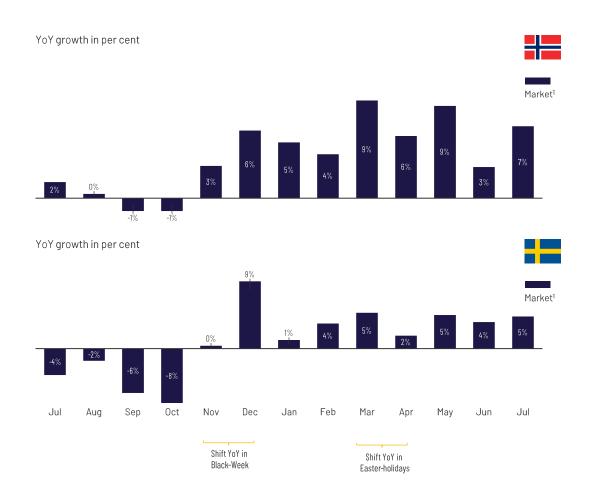
Loyal and engaged customers

Excellent customer services



Recent performance and activities

Improved market environment



Market progress across both Sweden and Norway

Positive impulse from new products launches

Market outlook supported by consumer fundamentals

Risks from increased global uncertainty remain



Recent performance and activities

Steady sales with margin uplift

Operating revenue:

NOK 3 431 million

02-24: NOK 3 418 million

Opex share incl. depreciation:

15.2 per cent

Q2-24: 14.2 per cent

Net working capital:

NOK 192 million

02-24: NOK 255 million

Gross margin:

14.6 per cent

Q2-24: 13.1 per cent

EBIT (adj.):

NOK -22 million

02-24: NOK -38 million

NIBD/EBITDA:

3.8x

02-24: 3.0x



Stable sales rising 0.4 per cent including positive FX



Gross margin uplift driven by a rebalanced campaign and price policy, and mix effects



Costs continue being actively managed but significant FX effects in the quarter



Continued solid liquidity reserve and financial position in line with covenants



Recent performance and activities

Increasing effects from new launches and cost measures



- Improving market momentum supported by strategic and commercial initiatives
- Impulse from new product launches expected to continue as higher volumes and more innovations become available
- Growing positive impact from cost initiatives and warehouse and back-office consolidation
- Further cost and efficiency measures have been defined for implementation in the coming quarters
- **Future impact** from geopolitical shifts and competition on the overall trading environment remains a source of uncertainty



Strategy and perspectives

A strong strategic platform for further expansion



Positioned in fundamentally attractive markets in the fastest growing online segment



Online-first business model with speed, convenience and leading tech



customer satisfaction



Retail brands with industry leading Leading efficiency and opex cost position with a scalable platform



Integrated back-end and shared capabilities across commercial, digital and supply chain functions



